

Notes to the consolidated financial statements (continued)

6. Earnings per share (continued)

	2020 R'000	2019 R'000
Headline earnings – continuing operations	1 876 928	4 608 257
Acquisition costs	178 179	22 940
Amortisation of acquired customer contracts	70 120	42 918
Fair value uplift of Adcock Ingram inventory	96 930	–
Non-cash share of Comair's SAA travel agent incentive scheme settlement	122 191	(167 950)
COVID-19 pandemic expenses (refer note 43)	1 200 644	–
COVID-19 pandemic impact on MIAL investment (refer note 43)	351 442	–
Taxation effect	(333 513)	(5 883)
Non-controlling interest	(74 193)	–
Normalised headline earnings – continuing operations	3 488 728	4 500 282
Normalised headline earnings – discontinued operations	(540 173)	(48 486)
Normalised headline earnings – Group	2 948 555	4 451 796
Normalised headline earnings per share (cents) – continuing operations	1 028.3	1 334.4
Normalised headline earnings per share (cents) – Group	869.1	1 320.0

7. Dividends per share

Interim distribution (cents)		
Dividend paid to shareholders on 30 March 2020 (2019: Dividend paid to shareholders on 25 March 2019)	282.0	282.0
Final dividend (cents)		
Dividend paid to shareholders on 23 September 2019	–	318.0
	282.0	600.0

8. Cash generated by operations

	R'000	R'000
Profit before taxation	1 296 953	5 284 195
Costs incurred in respect of acquisitions	178 179	22 940
Net finance charges	1 429 627	924 585
Share of current year earnings of associates	216 160	(427 309)
Depreciation and amortisation	2 947 696	1 513 700
Share based payment expense	216 348	188 840
Impairment of property, plant and equipment, right-of-use and intangible assets	689 731	11 228
Impairment of goodwill	496 850	–
Impairment of associates	523 279	623 941
Loss on disposal of interests in subsidiaries and associates, and disposal and closure of businesses	279 637	201 209
Other non-cash items	67 847	(373 488)
Remeasurement of post-retirement obligations	(5 015)	(20 501)
Decrease in life assurance fund	(32 013)	(22 851)
Working capital changes	874 428	(1 282 468)
(Increase) decrease in inventories	(740 413)	45 211
Decrease (increase) in trade and other receivables	2 623 679	(273 472)
Increase in banking and other advances	(449 541)	(764 085)
Decrease in trade and other payables and provisions	(1 438 571)	(1 076 470)
Increase in amounts owed to bank depositors	879 274	786 348
	9 179 707	6 644 021