

Notes to the consolidated financial statements

for the year ended June 30

	2014 R'000	2013 R'000
34. Commitments		
Capital expenditure approved		
Contracted for	713 862	1 011 840
Not contracted for	1 173 293	808 060
	1 887 155	1 819 900
Capital expenditure amounting to R1 749 million (2013: R1 760 million) is in respect of property, plant and equipment and the remaining balance is in respect of computer software. It is anticipated that capital expenditure will be financed out of existing cash resources.		
In addition to the above, the Group has acquired a 60% interest in Gruppo Dac S.p.A. (DAC) a leading Italian foodservice provider, as well as a significant controlling stake in PCL 24/7 Limited (PCL), a specialist chilled products storage and distribution business operating in the United Kingdom, with effect from July 1 2014. The aggregate purchase consideration is approximately £95 million (R1 717 million).		
35. Contingent liabilities		
Guarantees issued in respect of obligations of associates and investments	166 000	166 000
The Group has outstanding legal and other claims arising out of its normal ongoing operating activities which have to be resolved. None of these claims are significant.		
Refer to note 36 for further disclosure in respect of guarantees.		
36. Financial instruments		
36.1 Risk management overview		
The Group has exposure to the following risks from its use of financial instruments: credit risk; liquidity risk; foreign currency risk; interest rate risk; and market price risk.		
This note presents information about the Group's exposure to each of the aforementioned risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital. IFRS 7 requires certain disclosures by class of instrument. The Group has determined that its classes of instruments would be the segments as disclosed in the segmental report.		
The Group's major financial risks are mitigated in the way that it operates firstly through diversification of industry and geography and secondly through decentralisation. Bidvest is an international group with operations in South Africa, United Kingdom, Europe, Asia, Australia, New Zealand, Namibia, South America, Middle East and various other southern African countries. The Group also comprises a variety of businesses within the services, trading and distribution industries. As a result of this diversification in terms of industry and geographical location, the Group is exposed to a range of financial risks, each managed in appropriate ways. However, the impact of any one particular financial risk within any of these geographies or industries is not considered to be material to the Group.		
The Group's philosophy has always been to empower management through a decentralised structure, thereby making them responsible for the management and performance of their operations, including managing the financial risks of the operation. Operational management reports to divisional management, who in turn reports to the Group's board of directors. Divisional management is also held responsible for managing financial risks of the operations within the divisions. Operational management's remuneration is based on its operation's performance and divisional management based on its division's performance resulting in a decentralised and entrepreneurial environment.		
Due to the diverse structure and decentralised management of the Group, the Group risk committee has implemented guidelines of acceptable practices and basic procedures to be followed by divisional and operational management. The information provided below for each financial risk has been collated for disclosure based on the manner in which the business is managed and what is believed to be useful information for shareholders.		
The total process of risk management in the Bidvest Group, which includes the related system of control, is the responsibility of the board of directors. The Group risk committee has been constituted as a committee of the Group board of directors in the discharge of its duties and responsibilities in this regard. The Group risk committee has a charter and reports regularly to the board of directors on its activities.		